

**STATE OF NEW HAMPSHIRE  
BEFORE THE  
PUBLIC UTILITIES COMMISSION**

**IN THE MATTER OF:** )  
 )  
**Carrying Charge Rate on Cash Working Capital** )

**DG 07-072**

**REBUTTAL TESTIMONY  
OF  
JAMES A. ROTHSCHILD  
ON BEHALF OF THE  
PUBLIC UTILITIES COMMISSION**

**October 3, 2008**

1 Q. ARE YOU THE SAME JAMES A. ROTHSCHILD WHO FILED DIRECT  
2 TESTIMONY IN THIS PROCEEDING?

3 A. Yes.

4

5 Q. HAVE YOU READ THE DIRECT TESTIMONY FILED BY MR. ROBERT  
6 HEVERT IN THIS PROCEEDING?

7 A. Yes.

8

9 Q. CAN YOU PLEASE SUMMARIZE THE MAJOR OPINIONS THAT YOU  
10 EXPRESS IN THIS REBUTTAL TESTIMONY IN RESPONSE TO MR. HEVERT'S  
11 DIRECT TESTIMONY?

12 A. Yes. I contend that my direct testimony:

- 13 • Is consistent with corporate financial principles.
- 14 • Is consistent with the Commission's finding that individual sources of financing  
15 should not be tracked to specific assets.
- 16 • Fully respects the rule against single issue ratemaking.
- 17 • Respects basic principles of subtraction and addition when allocating short-term  
18 debt.

19

20 Q. ON PAGE 4, LINES 3-4 OF MR. HEVERT'S TESTIMONY HE STATES THAT  
21 YOUR DECISION TREE ANALYSIS "PRESUMES A HIERARCHY FOR THE USE  
22 OF SHORT-TERM DEBT THAT DOES NOT COMPORT WITH THE REALITY OF  
23 CORPORATE FINANCING PRACTICES." DO YOU AGREE?

1 A. No. As explained in my direct testimony, my decision tree analysis was designed to  
2 be consistent with the treatment of short-term debt in the regulatory process, especially  
3 the FERC policy that requires available short-term debt to be first allocated to the  
4 financing of CWIP that is eligible to earn the AFUDC rate. Furthermore, my direct  
5 testimony has shown that it is logical to assign any short-term debt not previously  
6 allocated to either rate base or CWIP to supply-related working capital. This is because  
7 the substantial swings in the need for supply-related working capital throughout the year  
8 indicate that short-term debt is most likely the least cost funding source.

9

10 Q. ON PAGE 4, LINES 4-6, MR. HEVERT STATES THAT YOUR ANALYSIS “IS  
11 INCONSISTENT WITH THE COMMISSION’S FINDING THAT INDIVIDUAL  
12 SOURCES OF FINANCING CANNOT BE TRACKED TO SPECIFIC ASSETS.”

13 PLEASE COMMENT

14 A. It is certainly correct that when a company finances a new construction project, it  
15 would be inappropriate to assign a specific debt offering or a specific equity offering to  
16 that asset. When a company finances fixed assets, funds are fungible. Just because the  
17 next increment of capital a company may have decided to issue when obtaining funds for  
18 a specific project happened to be, for example, all debt or all equity, it does NOT mean  
19 that the cost of that incremental capital should be assigned to that specific project.

20 Instead, the overall cost of capital should be used. However, the facts behind what I have  
21 presented in this case are completely different for several reasons. First, the asset to be  
22 financed is not a fixed asset but rather supply-related working capital. Second, I showed  
23 in my direct testimony that unlike fixed rate base assets, the need for supply-related

1 working capital varies considerably throughout the year making it especially economical  
2 to use short-term debt for its financing. Third, I assigned short-term debt to supply-  
3 related working capital only after testing that there was or should have been enough  
4 short-term debt left over after allocating short-term debt to rate base and/or CWIP.

5

6 Q. ON PAGE 4, LINES 6-8, MR. HEVERT CLAIMS THAT YOUR METHODOLOGY  
7 IGNORES THE NEED TO MAKE A COROLLARY ADJUSTMENT TO THE  
8 PERCENTAGE OF SHORT-TERM DEBT IN THE CAPITAL STRUCTURE. HE  
9 GOES ON TO CLAIM AT PAGE 14 THAT THIS AMOUNTS TO “UNBALANCED,  
10 SINGLE ISSUE RATEMAKING.” DO YOU AGREE?

11 A. No. Single issue ratemaking occurs when rates are modified based on only one of  
12 many factors that normally determine a company’s regulated revenue requirements. The  
13 concern, which is generally expressed in the context of base rates, is that changing rates  
14 based on only one factor may ignore offsetting changes in other factors. This, however,  
15 is not a valid concern here because the focus of this proceeding, supply-related working  
16 capital, is not a base rate component. Furthermore, New Hampshire gas and electric  
17 utilities unbundled their retail rates many years ago, which means that gas and power  
18 supply-related costs, including supply-related working capital, were separated from  
19 distribution costs and collected independently through commodity rates. Therefore, any  
20 change in the level of the unbundled commodity rates should have no effect on the level  
21 or recovery of distribution costs. Finally, it is important to note that I carefully avoided  
22 any inappropriate re-mixing of unbundled costs by adopting a methodology that equates

1 the amount of short-term debt available to finance supply-related working capital as the  
2 short-term debt balance less the amount allocated to rate base.

3

4 Q. ON PAGE 4, LINES 8-11, MR. HEVERT CLAIMS THAT YOUR PROPOSED  
5 ANALYSIS OF SUPPLY-RELATED WORKING CAPITAL IS DESIGNED TO “  
6 ALWAYS ARRIVE AT THE SAME CONCLUSION, I.E., THAT THE SUPPLY-  
7 RELATED WORKING CAPITAL CARRYING CHARGE SHOULD BE THE SHORT-  
8 TERM DEBT RATE.” DO YOU AGREE?

9 A. No. The methodology I have proposed showed for one company, Unitil, that it did not  
10 have enough short-term debt to cover its supply-related working capital need. This,  
11 however, was because the company failed to make full use of the short-term debt limit  
12 authorized by the Commission. Since that time, Unitil has requested and received  
13 permission to increase its short-term debt limit to a level substantially in excess of the  
14 amount that would be needed to cover CWIP, rate base and supply-related working  
15 capital. For a second company, PSNH, the methodology does not currently apply  
16 because that company does not seek recovery of supply-related working capital. A third  
17 company, Granite State, does not currently use any short-term debt. This means that it  
18 could easily have acquired enough to cover its supply-related working capital need. For  
19 the remaining two companies, the methodology showed that they actually had more than  
20 enough short-term debt left over, after subtracting the short-term debt financing CWIP  
21 and the short term debt financing rate base, to cover their supply-related working capital  
22 needs. Therefore, an objective look at the facts related to the companies in this  
23 proceeding reach the conclusion that short term debt is or could reasonably be available

1 to finance supply-related working capital. However, any one of these companies at some  
2 time in the future may find itself in a situation where the methodology concludes that  
3 there is not enough short-term debt to finance supply-related working capital.

4

5 Q. ON PAGE 13, LINES 6-9 OF HIS TESTIMONY, MR. HEVERT SAYS THAT  
6 YOUR DECISION TREE IS “INCONSISTENT WITH INDUSTRY PRACTICE IN  
7 THAT IT IS PREMISED ON AN INITIAL ALLOCATION OF SHORT-TERM DEBT  
8 TO EXISTING LONG-TERM ASSETS (NON-SUPPLY-RELATED WORKING  
9 CAPITAL IN RATE BASE) AND LONG-LIVED ASSETS UNDER CONSTRUCTION  
10 (CWIP). DOES THIS GO AGAINST INDUSTRY PRACTISE?

11 A. No. As noted above, the decision tree was specifically designed to be consistent with  
12 the way utility companies are regulated. Regulation assigns some of the available short-  
13 term debt to rate base and some to CWIP. The only short-term debt that has been  
14 considered for financing supply-related working capital is the amount that is either  
15 actually left over after financing rate base and/or CWIP or would have been left over had  
16 the company been using a reasonable amount of short-term debt.

17

18 Q. ON PAGE 15 OF HIS TESTIMONY, MR. HEVERT CLAIMS THAT  
19 “...SIMULTANEOUSLY INCLUDING SHORT-TERM DEBT IN THE  
20 RATEMAKING CAPITAL STRUCTURE AND APPLYING THE SHORT-TERM  
21 DEBT RATE IN CALCULATING THE CARRYING COST OF SUPPLY-RELATED  
22 WORKING CAPITAL EFFECTIVELY DOUBLE-COUNTS THE COMPARATIVELY

1 LOW SHORT-TERM DEBT RATE.” HAVE YOU DONE WHAT MR. HEVERT  
2 CLAIMS YOU HAVE DONE?

3 A. No. The decision tree methodology I have proposed eliminates the risk of a double-  
4 count because it specifically subtracts short-term debt financing CWIP and short-term  
5 debt financing rate base from the available short-term debt balance. This procedure was  
6 designed precisely for the reason of eliminating a double-count of the benefits of short-  
7 term debt.

8

9 Q. ON PAGE 20, LINES 4-7 OF MR. HEVERT’S TESTIMONY HE SAYS THAT  
10 YOUR DECISION TREE ONLY EVALUATES SHORT-TERM DEBT LEVELS AT  
11 FOUR DISCRETE POINTS DURING THE YEAR. IS THIS TRUE?

12 A. No. As can be seen in my direct testimony (pages 14, 17, 20 and 25) the monthly  
13 balance of supply-related working capital is graphed to determine if it is of a cyclical  
14 nature and possibly most economically funded with short-term debt.

15

16 Q. DOES THIS COMPLETE YOUR REBUTTAL TESTIMONY?

17 A. Yes.